



# BOARD MEETING

THURSDAY 8 DECEMBER 2022

GREATER SHEPPARTON LIGHTHOUSE PROJECT



GREATER SHEPPARTON  
**Lighthouse Project**

AGENDA

# GSLP Board Meeting

WEDNESDAY 8 DECEMBER 2022

10.00am- 12.00pm

via MS Teams

**Board Members:**

Adam Furphy (Chair), Ross McPherson, Mohammed Yassin, Elizabeth Capp, Anna Agati, Rob Francis.

**Lighthouse Reps:** Amy Robinson (EO), Fiona Johnson (Strategy Manager)

**Guests:** Nil

**Minutes:** Kathy Fuller (GSLP)

**Apologies:** Nil

ITEM	TIME	DESCRIPTION	LEAD
1.	10.00am	<b>Open and Acknowledgment to Country</b> - Apologies - Declaration of Interests - Confirmation of Agenda	Adam Furphy (Chair)
2.	10.05am	Adoption of Previous Minutes Review of Actions	Chair
3.	10.10am	<b>Executive Officer's Report</b> (Include Safety & Risk Update)	Amy Robinson (Exec Officer)
4.	10.30am	<b>Finance Report</b>	Fiona Johnson
5.	10.45am	<b>For Decision</b> 5.1. Nil	
6.	-	<b>For Information</b> 6.1. Nil	
7.	11.30am	<b>General business</b>	ALL
8.	12.00pm	<b>Meeting Close/Next Meeting</b> Adoption of 2023 Meeting Dates	Chair

# Minutes

## Greater Shepparton Lighthouse Project Board Meeting

Wednesday 26 October 2022

@ 10.00am

Via MS Teams

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**Attendees:** Adam Furphy (Chair), Craig Marshall, Elizabeth Capp, Anna Agati, Ross McPherson, , Rob Francis, Amy Robinson (EO).

**Guests:** Fiona Johnson (Strategy Manager GSLP)

**Minutes:** Kathy Fuller (GSLP)

- **WELCOME**

Adam Furphy (Chair) opened the meeting by acknowledging the traditional owners' past and present.

Adam reflected on the recent crisis from the floods and Lighthouse's role it has played in this and handed over to EO Amy Robinson to provide a detailed update to the Board on the activities undertaken and learning by the Lighthouse team.

- **Apologies**

Mohammed Yassin

**Declaration of Interest**

There were no declarations declared.

- **MINUTES OF PREVIOUS MEETING**

*The minutes from the GSLP Board meetings held on 18 August 2022 were approved without amendment.*

CARRIED

- **REVIEW OF ACTIONS**

Refer to Action List for updated status.

- **EXECUTIVE OFFICER'S REPORT – AMY ROBINSON**

Amy Robinson provided an update on the recent activities and the role Lighthouse played in the current flood situation.

Amy advised that she had received a call from the Shepparton Incident Control Centre (ICC) Friday 14<sup>th</sup> October to assist with the immediate removal of community members from areas about to be inundated by utilising the Lighthouse buses. Following this the ICC further reached out for assistance from Lighthouse using our volunteers and staff to doorknock residents and hand out SES information and alert to imminent risk.

Amy also attended the ICC daily briefings led by Council. Through this forum Amy was able to put forth to the ICC that there was a real need for food support with those vulnerable /disadvantaged in our community where majority tend to live day to day and hence were not

able to stock up in preparation due to their financial situations. The team was then able to mobilise to the showgrounds on the Monday and were fully operational by the Wednesday with a team of volunteers and stakeholders assisting to pack food boxes and distribute via car, trucks and boats.

From this, satellite distribution centres were able to be set up in Barmah, Undera, Mooroopna amongst others which further assisted get food boxes to those smaller communities also in need before they became isolated by flood water.

With Foodshare being inaccessible the food was provided by suppliers such as Aldi, Woolworths and local smaller businesses. It was noted that States can deal with the immediate emergency but are often able to be as agile in the recovery phase and is often left at the local /community level.

During the week a number of Minister's (State/Federal) visited the relief site at the showgrounds where Amy was able to provide a brief overview of the impacts of the floods and highlight the issues facing those already displaced. Through these Ministerial visits Amy was able to ask a number of questions on what opportunities they could provide into the future/recovery.

Amy advised that Council is now turning to have a community lead recovery group which Lighthouse will be a part of. Lighthouse will be looking at lessons learned, how to best harness the funds and if and when in the future if Lighthouse is called on then better clarity and identification of our role.

Fiona Johnson advised that as we move into the recovery phase this has seen Lighthouse, for example, utilise the Mooroopna family haven as a support/backup to MEAC to bring in and distribute resources, noting this will continue over a long time for the community particularly for the township of Mooroopna to get back up and fully running and also the potential for long term trauma to the community.

Amy also assisted at the GSCC working with DET to provide assistance to the various hubs.

Lighthouse is currently touching base with all the primary schools and kindergartens to ascertain where we can further assist with immediate needs in conjunction with what is already being provided by emergency services. The newly developed Schools Connect newsletter Lighthouse has developed has also been sent out to further to keep schools and their community connected with the work and assistance that Lighthouse can provide.

The Board heard that the Shout for Good fundraising platform is now activated and has been tailored for the current flood response. With this, a flyer has been developed which highlights the flood response work that has been done over the week and includes a QR code for those wishing to donate. Currently, approx. \$6K has been raised with the GV Cares funding pool sitting at \$119K which is residual from the COVID relief from last year. Of the GV Cares funds, only \$18K was expended for immediate community needs as a majority of goods/food was donated.

Director Elizabeth Capp asked about what support is in place to support both Amy and the Lighthouse staff. Amy advised that she will reach out to the Employee Assistance Program (EAP) which Lighthouse already has in place to see if they have anything in relation to floods and impact on mental well-being. EAP support employees in dealing with personal, family and/or work-related concerns that may impact their wellbeing, work performance, health and safety, or workplace morale.

The Pitstop site saw 60cm of flood water go through, which has had significant damage and the site will be out of action for schools for the rest of the Term. However, this also provides an opportunity to rebuild and make the site stronger and better. Currently Lighthouse are looking at how we can support those schools that were booked in to visit Pitstop with alternate sites or activities. Pitstop had over >60 students visiting each week.

Director Rob Francis asked if there is some sort of out of pocket expenses claim available for volunteers eg fuel, products purchased. There might be something under the EAP service and the potential to consider using some of the flood funds.

Board asked Amy to consider whether for those staff that did considerable work/overtime during the floods whether this is returned as TIL or monetary (it might be a mix).

Chair Adam Furphy noted that although GV Cares is a separate entity, Lighthouse is a key part and the reason why it exists and that If Lighthouse is to continue in this emergency space when required, then both recognition of this and financial assistance needs to be considered. This needs to be part of the conversations and picked in up as part of the recovery plan.

Lighthouse should consider formally collating the data and work so it can be used as evidence based of the power of collaborative impact that can be used to present to governments as a model. With Lighthouse having to step in on two occasions in the last 12 months also demonstrates a gap.

Fiona Johnson said the gap although predictable, it is not being recognised whilst respecting the things that other community groups provide. This is where Lighthouse can contribute in this area.

Amy advised that she is looking at putting together an forum/event (similar to bushfire recovery) where the community is leading the recovery or at least have a voice at the table. Amy is working with a contact that works with federal government in emergency management.

Director Rob Francis believes there will be a number of grant opportunities where Lighthouse could provide some of the services in the recovery for on-ground work.

Amy advised the board she is looking at hosting a community celebration with those businesses and volunteers and thank them for their contributions under GV Cares during this period and secondary moving forward is looking how can we harness this to bring in the strategic thinkers.

Director Rob Francis said he understood that Emergency Recovery Victoria (ERV) is looking at filling a number of roles that will be located in key flood areas as part of the longer term recovery stage.

Discussion was held around DET and the current funding arrangement and the opportunity to further demonstrate that Lighthouse is an adaptive and agile organisation whilst still be able to deliver their core work.

Amy advised that the Lighthouse and Senior DET team recently held a workshop that was highly productive and that there was strong alignment with the focus on prevention/early intervention and around some of the key issues facing young people such as attendance and engagement in school .

Fiona Johnson said that DET acknowledge that with a resource shortage DET are having to more

often work in the crisis /reactive mode so it is seen to be very positive that Lighthouse has been able to demonstrate that it is an organisation working in the preventative mode with associated building capacity this was well received.

**Action:** *Lighthouse to send the one pager outlining the work Lighthouse has undertaken during the floods to key funders.*

**Other Key Activities:**

Amy advised that Harmony Champs Program had received awards at The Multicultural Awards for Excellence in the education category. Mohammad and Sarmed Yassin and Lisa Lynch attended the ceremony accepting the awards on behalf of Cultural and Co and Lighthouse.

Amy advised the Board that she has been looking at the work of Social Ventures Australia (SVA). Simon Faivel Director Consulting had been engaged by Lighthouse previously to undertake an evaluation of the work we do in early 2021. Amy is keen to re-engage with Simon to assist with an evaluation that will complement our work and in preparation of tenders and philanthropic funding opportunities. Amy also said as part of this she has been looking at an opportunity to attend a social value and social return investment training session in Melbourne. SVA use an internationally recognised framework for understanding, measuring and valuing social, economic and environmental outcomes. Amy was seeking approval from the Board to attend the two-day workshop at a cost of \$1300/pp for herself and 2-3 staff members. SVA works with partners to assist influence systems to deliver better social outcomes for people by learning about what works in communities, helping organisations be more effective, sharing our perspectives and advocating for change.

*The GSLP Board approved the attendance at the SVA Training workshop of up to four staff at a cost of \$1300/pp and also the engagement of Simon Favel from SVA to assist with the preparation of an evaluation that can be used with the preparation of tenders and philanthropic opportunities.*

**The GSLP Board noted the EO report as presented and thanked Amy for her leadership during the floods and the work of the Lighthouse team.**

- **FINANCIAL REPORT – AMY ROBINSON/FIONA JOHNSON**

Fiona Johnson, GSLP Strategy Manager spoke to the report. Overall, the financial cuts undertaken have made Lighthouse sustainable for the next 12 months. The team have been successful in getting in further funding and with the deadline to hear the results of some larger funding bids being delayed. The draft workplan for the final year of DET funding was included in the Board papers for review and feedback.

This draft will now be discussed with Katrina Penfold at DET to further flesh out and adjust as required. This will set up Lighthouse for the next lot of funding with on-going discussions occurring between Amy and Sharon so Lighthouse aligns with their internal budgeting processes.

**Resolution: The GSLP Board endorsed the Financials as presented and provide feedback on the draft DET Workplan.**

The Board acknowledged the work led by Amy Robinson and the team for the work during the flood crisis. Adam had received a lot of positive feedback. This also resulted in new

opportunities, partnerships and volunteers. Community spirit is leveraged by the infrastructure/support around them.

- **FOR DECISION**

Nil

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- **FOR INFORMATION**

- .1. DET Report

The Board noted the status of the DET Report and next steps

- **GENERAL BUSINESS**

No further business arose.

- **NEXT MEETING**

Thursday 8 December 2022

10am-12pm

at the Lighthouse Offices/teleconference

**Meeting Closed: 11.20am**

**The minutes of the GSLP Board meeting held on XX were endorsed at the Board meeting held on 20 October 2022 as presented.**

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Signed  
Adam Furphy  
Chair

# Actions

## GSLP BOARD MEETING

Thursday 8 December 2022

MEETING DATE	ACTION	LEAD	STATUS
18/8/22	<i>Lighthouse to send a copy of the LifeLink's framework model to the Board.</i> <i>Update December 2022 – Refer to EO Report</i>	Amy Robinson	<b>CLOSED</b>



# Executive Officer's Report

## GSLP Board Meeting

### December 2022

#### Summary

The key focus over the period has been on:

1. Flood Assistance under GV Cares and recovery support Lighthouse
2. Funding and grant opportunities
3. Strategic planning for staff 2023 workplans consistent with deliverables /emerging opportunities
4. Strengthening existing partnerships and forming new opportunities

*Details for each of these key activities for the reporting period are as follows:*

#### Flood Support

Mid November physical food support ceased via GV Cares instead moving to the GIVIT voucher system for food and fuel etc. Lighthouse the rapidly evolved to support our families in the recovery phase. Lighthouse has been advocating for community, connecting families and individuals into the supports available from services, assisting with grant applications and harnessing resources and donations to hand directly to our community in order to fill gaps. \$75k has been directly distributed to community to date.

#### Funding/ Donations Flood Specific to date: Total \$145k

- \$62k GIVIT Vouchers - food, fuel and new household items, whitegoods etc.,
- \$35k GIVIT value of items to Barmah and Cummeragunja
- \$26k Shout for Good Donations via link
- \$7k North End Bakery
- \$5k Spiire
- \$10k Rice Paper Scissors Fundraiser Dinner – Bianca Furphy and Hilary

#### New Lighthouse Funding June to Dec 2022: Total \$354k

- \$50k Gotafe
- \$10k Timbeck Trust
- \$10k ED Parsons
- \$70k Hugh Williamson
- \$180k (\$60 a year over three years)
- \$30k FRRR
- \$100k HECHT
- \$20k Andreadis
- \$4k Council small project grant
- \$16k per annum via introduction of fee for service model at Pit Stop

### **Funding Applications Pending:**

- \$535,407.00 over 4 years William Buckland Foundation – Enabling Education (via Equity) volatility of market resulting in reassessment of funding amount / delivery timeframes board to meet end Nov /early Dec confirming next steps Shortlisted to final 12 applicants with 6 grants available
- \$120k a year over 3 years HECHT Impact Philanthropy - (has been awarded many years may have an impact on success)

### **Evolving new funding relationships:**

- Justice funding Rumbalara partnership, MOU TBC approx. \$150k to fund first nations staff x 2
- Sunshine Foundation - EO presented to board in September board contact visiting Jan, lunch meeting with EO
- Helen McPherson Smith - Ross contact, visit cancelled due to floods, contact via email and phone. EO may visit in Melbourne early next year
- Emily at Equity - ongoing contact to confirm roundtable pitch opportunity March 2023

### **Partnerships ongoing funding contracts update:**

- Community Hubs Australia review very successful  
Funding contract to be extended for three years from July 1<sup>st</sup>, 2023 - \$200k funding role of the Hubs Support Coordinator .3 – likely to be increased due to rising HR costs
- DET submitted future funding for 3 years post September 2023 at an increase of the 1million per year, with the comment being worst case we receive the million a year. DET Report and Workplan for current funding submitted as per CFA.  
Keen to have input from board regarding impact of recent election outcome on likelihood of securing?

### **Staff Strategic Planning Day – December 15<sup>th</sup> at OLLY**

#### **Objectives**

- Celebrate what has been achieved over the past 12 months.
- Launch new organisational structure
- Understand the refined Lighthouse strategy and what that looks like in their work program.
- Clarity confirmation of all workplans matched to deliverables to hit the ground running in 2023

### **End of year celebration and thank you to volunteers – December 15<sup>th</sup> at Church on Maude**

#### **HR**

- Gretel Banfield – HR Consultant is now on board and is assisting with policies and associated forms review. These will be presented to the Board for review adoption in the new year.

#### **Safety (HSE)**

- Safety Committee – working on documents and resources for sites.
- Nicole Reynolds has joined the SC as rep for OLLY site.

- The Incident & Risk register is now updated and live in Share point.

## **PROJECT DELIVERY SPECIFICS:**

### **Pit Stop**

- Significant damage to site. Site stripped bare for builders to commence. Opportunity to redesign in partnership with Wodonga Tafe who have attracted approx. \$2million for site due to floods damage resulting in a better space fit for purpose with no Lighthouse investment to infrastructure. Most items were salvaged. Damage to our split system likely to be largest loss. Insurance has been paid for last theft \$4656.00 no flood coverage on Lighthouse insurance policy for that site. Wodonga Tafe have claimed our items (table chairs) under their policy. Temporary class to set up from the truck shed for term one commencement. Likely Pit Stop building works to be completed mid term one / start term two

### **OLLY**

- Nicole Reynolds commenced working at the OLLY site early November in the role coordinator.
- Nicole comes to us from a background in teaching most recently with the Berry Street School. Nicole has a fantastic ability to create meaningful relationships with young people she works with as well as embedded knowledge and practice of the trauma informed educational model. Nicole will be an asset to the approach and framework of the OLLY and Life links model.
- Nicole has been working to set up the space to get it ready for groups to start coming through and seeing what OLLY has to offer our young people. We have had groups from Berry Street, Foyer and Flexible Learning Centre and Justice come through with staff.
- Support worker Anna contracted to commence January 2023, Anna comes to us from GSSC.
- The program will be up and running with the new school year, until then Nicole is setting procedures and confirming framework co design with Gotafe team.

### **Life links**

- Life Links onboarded a new worker, Chris Walker who is working from GSSC each Thursday and Friday
- Chris comes to Lighthouse from a background of transition to employment – first nation’s focus at CVGT and currently works at SAM 3 days a week.
- 24 referrals made to Life Links from GSSC staff and wellbeing throughout Terms 3 & 4
- 20 students actively working through the Life Links program
- 20 students at the GSSC alternative campus are being supported by Life Links each Monday
- Main areas of support provided under the Life Links model during terms 3 & 4:
- Education – Engagement & Attendance
- Health & Wellbeing – Mental Health & Healthy Relationships
- Social Connection & Civic Participation, Employment and, Housing & Living Skills are being supported but not at the same level

## **Family Haven**

- 43 Families regularly intensively engaged at the Family Haven site and via outreach support plus an additional 10 instances of external engagement and support on an as needs basis.
- Flood support has continued for our Family Haven families. We have full pantry worth of food available on our kitchen benches, multiple clothing racks out for adult clothing, a room filled with children clothing and bedding and many tables with baby items. These have been used every day by families.
- Christmas party planned for 14th December, all families invited within the community to come and have Santa photos and providing a Christmas lunch and Santa gifts distributed to children.

## **Community Hubs Australia**

- 2 Community Hubs operational, 1 Community Hub being established to open in 2023.
- Mooroopna Park Primary Hub – recruitment of their Hub Leader underway. The Hub will ideally have a strong connection to First Nations culture and provide a safe space for families seeking connection and support, Lighthouse will provide support to the school in recruitment
- St Georges Rd Primary Hub and Wilmot Rd Primary Hub Leaders provided significant support to the multicultural community during the flood crisis. Pivoting English classes to focus on flood related messages and empowering Hub members to act as volunteer translators where possible. Culturally appropriate food boxes were also coordinated through the Hubs throughout the flood crisis.
- Both Hubs are currently completing their end of year reporting and plans for 2023, a detailed update will be provided once completed.
- Centrally, CHA have confirmed that the Support Coordinator contract will be renewed for an additional 3 years.

## **Finance / Budgets**

Continued focus on financial sustainability of differing project areas and sites. This approach is required for Social Ventures Social Return on Investment framework and reporting and evaluation in 2023.

*Since commencement of EO in April the organization has realized:*

21% reduction in staff costs previous FY21.22 - \$1,067,590 New forecast FY22.23 - \$846,348

35% reduction admin overheads

67% reduction fuel costs

100% reduction youth haven lease

*Refer to finance report for further detail*

## **Communications and Media Update**

Refer Attached

## **Key messages**

Request that the Board reflect and agree on the key messages from the meeting to utilise in discussions with stakeholders, funders and the community

**Recommendation**

*That the GSLP Board notes the EO Report and activities within.*

**Amy Robinson**  
**Executive Officer**  
**GSLP**

# Communications activity

## Activity: October - November

### Print/Design material

- Continued to develop a range of GSLP pitch documents to support the original pitch document
- Consulted with Cr Greg James regarding our RAP
- Finalised the Olly logo and commenced developing signage.
- Media releases over the past months include
  - Joint Olly announcement
  - SEAT program
  - Harmony Champs Award
  - North End Bakehouse fundraiser

### Social media

Most popular posts on social media over the past 2 months:

- Visit from Cr Greg James to talk about our RAP
- Harmony Champs Award
- North End Bakehouse cookie dough fundraiser

### Fundraising

- The current total of funds raised via the Shout platform is \$20,669 with a number of donations still to come in.
- Together with Amy R, attended the Melbourne fundraiser held at Aunty Kims which raised over \$9000 (TBC)
- We have developed a framed 'Certificate of Appreciation' to hand over to our donors in acknowledgment of their support.

### Grants

1) Lighthouse was informed that we have been successful recipients of 3 FRRR grants, These will be run out in 2023:

#### **REACH Foundation (Auspised by Lighthouse) - Supporting People in Need**

- Improve youth mental health with the delivery of youth-led workshops that equip young people with the tools to set goals, deal with conflict and build emotional resilience. (\$9,920)

#### **Greater Shepparton Lighthouse - Hands on Learning**

- Expand the use of the current 'Pit Stop' program with a series of workshops for youth focusing on hands on projects such as woodwork, car maintenance and push bike refurbishment. (\$10,000)

#### **The Foyer Shepparton (Auspised by Lighthouse) - Triple H**

- Support youth experiencing homelessness in Shepparton through the development of free and accessible video resources relating to affordable housing. (\$10,000)

Further information: <https://frrr.org.au/blog/2022/11/30/more-than-170000-awarded-to-projects-taking-their-lead-from-youth-ideas/>

2) Currently I am in the process of applying for the Bangarra Rekindling Program, a First Nations traditional dance residency.

### First Nations space

Through working on the RAP have developed networks and relationships to further enable Lighthouse to engage in a positive and genuine way with our First Nations community.

- Joined the Shepparton Region Reconciliation Action Group
- Attended the ASHE graduation



The primary Olly logo is the green version (left) however the logo can be adapted for events such as a LGBTQI celebrations and NAIDOC week as illustrated below.



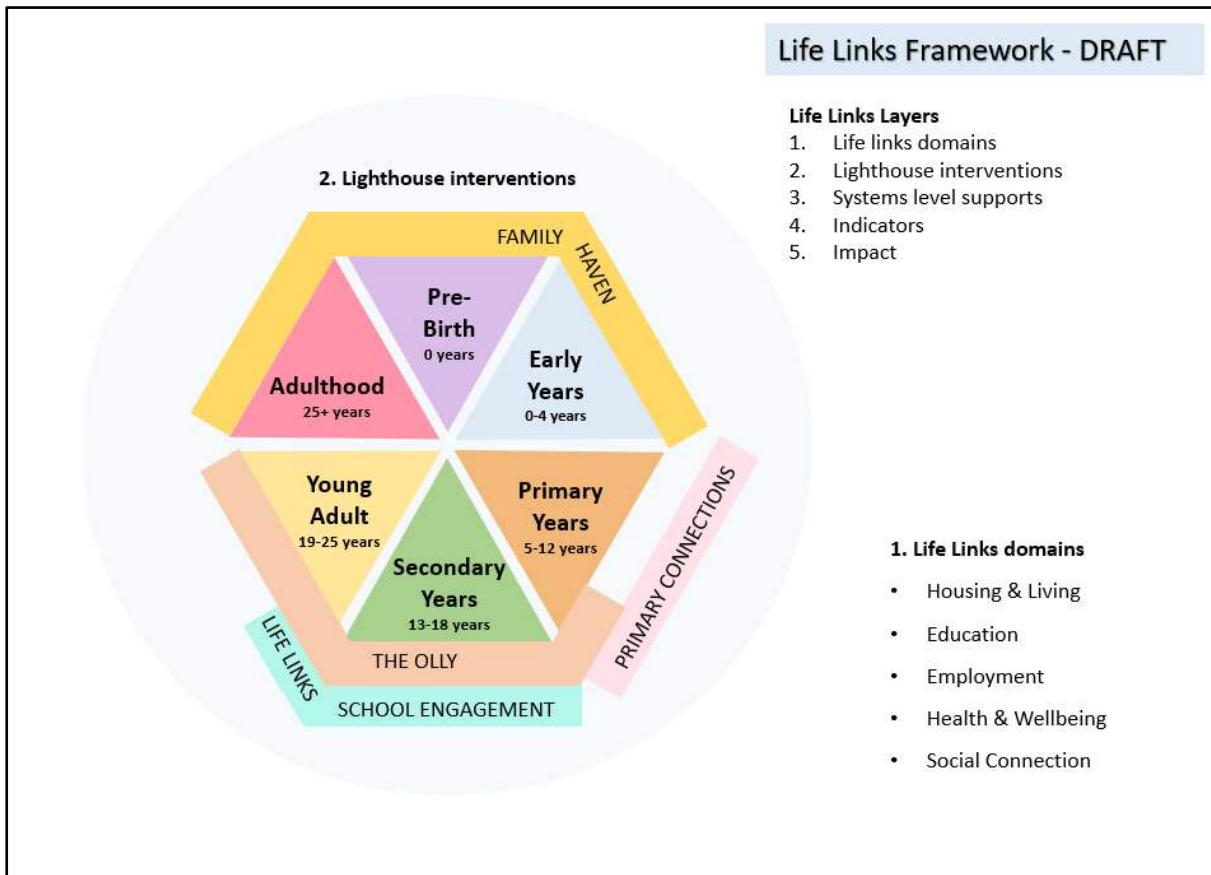
# Life Links Framework

'Life Links' is both a systems change framework and a practical approach to building the capability of young people and their families to assist them to navigate life's challenges. Empowering them to unlock their potential so they can participate and contribute to their own and the community's prosperity.

**Life Links as a framework for systems change**, consists of three key areas –

1. Strengthening the common agenda around prevention and early intervention
2. Building on the practical actions and existing services to amplify their impact and sustainable change.
3. Creating a shared evidence base that can be used to inform improvements, building confidence in prevention approaches and broader media messaging that will grow the support.

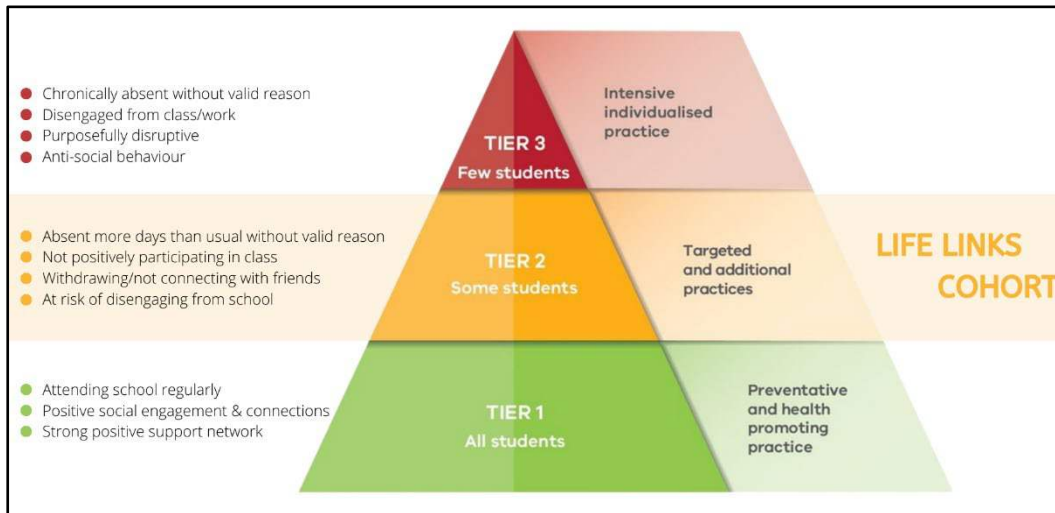
Life Links builds on the tools, expertise and aspirations of key organisations in the prevention space such as Berry Street, Brotherhood of St Lawrence, the Department of Education and Department of Justice.



**Figure 1. The Life Links Framework – simplified age groups and Lighthouse Interventions.**

Life Links across the life-continuum provides a 'map' to the key achievements or a checklist of 'links' needed at each life-stage to reach success. Life Links indicators/links have been split into domain areas, these include; Housing and Living Skills, Education, Employment, Health and Wellbeing, Social Connection and Civic Participation and key documentation.

**Life Links in practice** is a preventative Lighthouse Project program aiming to improve attendance and engagement in school. Life Links utilises the Greater Shepparton Secondary College's (GSSC) framework of tiered support and intervention to engage at-risk students or Tier 2 students with Wellbeing staff referring students directly into the program. The Life Links workers meet with the student and unpacks the barriers to their participation in class and works with the student to set goals that will ultimately lead to better engagement in their education. See Life Links cohort engagement framework below.



**Figure 2. Life Links School Engagement tiered system**

Supporting attendance and engagement of students in Tier 2 during Terms 2 and 4 13 GSSC students were referred into Life Links. Supported students with;

- Relationships (peer to peer and teacher to student)
- Goal setting
- Support Wellbeing
- Year 9 subject selection
- 1 referral to mental health
- 1 referral to LGBT case management
- 2 students supported with an altered timetable
- 1 student supported to gain an EQ (emotional intelligence) card

In Term 4 the Life Links worker is also supporting 20 students at ILSP with the aim of supporting them to reach a self-determined goal centred around positive school engagement. Examples of goals; want to stay in classroom, better engagement in class learning, improve in class attention span, make classwork more fun.





# STRATEGIC PRIORITIES



## Our Mission

To be a backbone that drives collective action across the Greater Shepparton that is culturally safe and builds the capacity of young people and families to unlock their potential so they can contribute to their own and the regions prosperity.

## The Lighthouse approach

- We are driven by what is important to our community with the young person and family at the centre.
- We aim for sustainable systems change underpinned by continuous strategic learning.
- We work smarter, not harder focusing on the highest leveraging activities and what gives the greatest return on investment.
- We use co-design/co-delivery to build capability and unlock the potential of the community.
- Our focus is prevention and early intervention.

## Our Strategic Outcomes

## Why Lighthouse?

Greater Shepparton Lighthouse Project is a collective impact, place-based organisation dedicated to improving outcomes for children and young people. Focusing on best-practice and data-led initiative, Lighthouse invests in tackling complex societal issues through the lens of prevention rather than crisis intervention, leading initiatives to positive and fundamental social change.

As a small backbone underpinned by collective impact principles, our organisation can address these challenges given our main purpose is not as a service provider (and hence competitor) but rather a facilitator, establisher and connector. Being established for close to 10 years, means that the team has a significant amount of experience in creating systemic change and have built the reputation as a trusted partner with the community, service providers and government.

0-5 years	6-11 years	12-17 years	15-24+ years
<b>Healthy and ready for school</b>	<b>Learning and thriving at Primary school</b>	<b>Learning and thriving in Secondary school</b>	<b>Transitioning successfully to work or further study</b>
All children in Greater Shepparton have a good start to life and are ready for school: socially, emotionally and physically.	All children are cared for, connected to positive role models and succeeding (socially, emotionally, physically and academically).	All children are emotionally, socially and academically competent and connected with a network supporting a positive trajectory of life outcomes.	All young people are purposefully engaged with a pathway for a successful future in work, further study and the community.



## Amplifying the Impact

- Facilitating services and additional resources to come into Greater Shepparton.
- Connecting community members to volunteering opportunities.
- Advocating for the region with decision makers to catalyse change.

## Strengthen the culture of prevention

- Broadening the aspirations of individuals, families and the community.
- Strengthening the network of prevention-based expertise, approaches and services.
- Creating and contributing to a rigorous evidence base.

## Creating safe places



**Moorroopna Family Haven** Early intervention focus providing a place for families to meet, share a meal, connect to opportunities and build parenting skills.



**Olly** (Opportunity and Life Links for Youth) Co-designed space for young people on the GoTAFE campus focussing on wellbeing and re-engagement with education.



**Pitstop** Hands-on re-engagement youth program utilising mentors and industry professionals to build life skills, career aspirations and work capabilities.



**Life Links** Creating safe places within a traditional school setting focussing on re-engagement with education using a wholistic approach.

## Unlocking the potential

Build **collective** capability of young people and their families to navigate towards their life goals and address their challenges, by providing tangible options that will shift the dial for them.

Build **individual** capability of the young person through:

- Creating access to tangible strategies to manage and support their individual mental health in addition to access to services.
- Supported work taster sessions, placements, work skills and pathways to supported work.
- Filling strategic gaps with high leveraging activities that create sustainable change.

## Community level crisis response

GVCares - Activate our volunteer and organisational networks to:

- rapidly respond to community emergencies and fill the gaps in providing basic needs.
- case manage support for individuals and families affected to ensure the fundamentals are in place.

## To find out more contact:



**Amy Robinson** Executive Officer

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E arobinson@gslp.com.au

[www.gslp.com.au](http://www.gslp.com.au)



# FINANCE REPORT

## GLSP BOARD MEETING

### DECEMBER 2022

#### PURPOSE:

1. To provide an update on the status of the finances and the strategy to manage the budget.
2. To provide an opportunity for the Board to have input into directions for future funding.

#### BACKGROUND:

##### ***Budget situation***

Refer to report from Anna Agati.

As outlined at the October meeting of the Board, the strategy for managing the budget falls into three key areas:

- managing existing funding;
- identifying efficiencies; and
- seeking future funding.

This paper focuses on the initiatives to 'seek future funding.

##### ***Managing existing funding***

- Continuation of the clarification, refinement and streamlining of the finance processes is to create clear separation between the accounting and the financial management processes.

##### ***Identifying efficiencies***

- The focus of identifying efficiencies is moving from creating savings to initiatives that will create greater impact from the investment.

##### ***Funding secured***

The following funding has been secured since the October Board Meeting:

Funder	What	\$	Commencement
Hugh Williamson	GV Cares – flood recovery	\$70,000 for 1 year	Immediate
Council – Our sporting future	Bird boxes	\$3,200	Immediate
GIVIT	Flood recovery items	\$30,000 in vouchers	Immediate – already distributed

#### ITEM 4.0

Funder	What	\$	Commencement
GV Cares – Shout for Good	Flood recovery	\$20,669.22	Immediate
GoTafe	Olly	\$50,000	Immediate

#### **Active funding proposals**

The Perpetual proposal have been submitted since the October meeting.

Funder	What	\$	Advised
William Buckland – Enabling Education	Life Links - secondary	\$150,000 per year for 4 years	December
Perpetual - IPAP	Mooroopna Haven	\$120,000 for the 2023/24 year	March then May 2023

#### **GVCares**

Refer to EO Report.

#### **DET – feedback and future funding**

- The report against the 2021/22 DET workplan and the 2022/23 Workplan were both submitted. The broad feedback was very positive with no specific feedback being provided to date.
- Discussions have been held with DET regarding future funding. DET Hume and have been advised that they have submitted a larger budget for Lighthouse (ie greater than \$1m per year) into the DET budget processes.

#### **NAB**

- Following a 'meet and greet' attended by Kathy Fuller, Lighthouse has been invited to discuss funding opportunities.

#### **RISK/COMMENT**

- The DET financial acquittal is outstanding.

#### **RECOMMENDATION**

*That the GSLP Board -*

- *Note and approve the financials as presented.*
- *Discuss budget opportunities and lead the introductions/advocacy that support the medium and longer-term funding for the broader functions of Lighthouse*

**Attachments: Nil**

**Fiona Johnson  
Strategy Manager**

# GSLP BOARD MEETING DATES 2023



Date	Activity	Time	Date	Activity	Time
<b>January</b>			<b>February</b>		
	No Meeting		THU 16	<b>GSLP BOARD</b>	10AM-12PM
<b>March</b>			<b>April</b>		
	No Meeting		THU 20	<b>GSLP BOARD</b>	10AM-12PM
<b>May</b>			<b>June</b>		
	No Meeting		THUR 15	<b>GSLP BOARD</b>	10AM-12PM
<b>July</b>			<b>August</b>		
	No Meeting		THU 17	<b>GSLP BOARD</b>	10AM-12PM
<b>September</b>			<b>October</b>		
	No Meeting		THU 19	<b>GSLP BOARD</b>	10AM-12PM
<b>November</b>			<b>December</b>		
	No Meeting		THU 14	<b>GSLP BOARD</b>	10AM-12PM
<b>Venue for all meetings: Lighthouse Office   Emerald Bank   Kialla</b>					

NOTE - Advisory Group and Table Meetings dates TBD